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## **Higher Learning Commission**

University of Colorado at Colorado Springs: Annual Institutional Data Update (AIDU) System 2010 Annual Institutional Data Update

| Institution  |   |
|--------------|---|
| Name         | University of Colorado at Colorado Springs              |
| Address      | 1420 Austin Bluffs Parkway                              |
| City         | Colorado Springs  |
| State        | CO  |
| Postal Code  | 80918   |
| Phone        | 719-255-8227  |
| Fax          | 719-255-3656  |
| Website      | http://www.uccs.edu/                                    |
| Associations | American Association of State Colleges and Universities |
|              |   |

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| Contact Information |                            |                                 |   |                               |                     |       |                |                  |                  |                   |
|---------------------|----------------------------|---------------------------------|---|-------------------------------|---------------------|-------|----------------|------------------|------------------|-------------------|
| 4                   | Contact Type               | Name                            | Title   | Address                       | City                | State | Postal<br>Code | Phone            | Fax              | Email             |
|                     | Chief Executive<br>Officer | Dr. Pam<br>Shockley-<br>Zalabak | Chancellor  | 1420 Austin<br>Bluffs Parkway | Colorado<br>Springs | СО    | 80918          | 719-255-<br>3436 | 719-255<br>-3656 | exec1@uccs.edu    |
|                     | Chief Academic<br>Officer  | Dr. Margaret<br>"Peg" Bacon     | Provost & Exec Vice<br>Chancellor for Academic<br>Affairs | 1420 Austin<br>Bluffs Parkway | Colorado<br>Springs | СО    | 80918          | 719-255-<br>3121 | 719-255<br>-3037 | mbacon@uccs.edu   |
|                     | Chief Financial<br>Officer | Dr. Brian<br>Burnett            | Vice Chancellor for<br>Administration and Finance         | 1420 Austin<br>Bluffs Parkway | Colorado<br>Springs | СО    | 80918          | 719-255-<br>3210 | 719-255<br>-3511 | bburnett@uccs.edu |
|                     | Data Update<br>Coordinator | Dr. Robyn<br>Marschke           | Director of Institutional<br>Research                     | 1420 Austin<br>Bluffs Parkway | Colorado<br>Springs | СО    | 80918          | 719-255-<br>3640 | 719-255<br>-3045 | rmarschk@uccs.edu |
|                     | Accreditation<br>Liaison   | Dr. David Moon                  | Associate Vice Chancellor for Academic Affairs            | 1420 Austin<br>Bluffs Parkway | Colorado<br>Springs | СО    | 80918          | 719-255-<br>3566 | 719-255<br>-3045 | cmoon@uccs.edu    |

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| Federal Compliance  |   |
|---|---|
| Student Identity  |   |
| Based on the Federal definitions, do you offer any distance education or correspondence courses?  | Yes   |
| Student Identity Process Exists?  | Yes   |
| Current Methods Employed  | Student ID/User ID and password or passphrase Physical proctoring for exams (e.g. test centers) Webcam monitoring devices In-person presentations or other interactions including voice recognition Writing style software for anti-plagiarism (Turnitin) |
| Do you re-verify student identity at exams or other evaluations?  | Yes   |
| Other Methods   |   |
| Academic Calendar   |   |
| Academic Calendar   | Semester  |
| Relationships with other  | Accrediting Agencies  |
| Accrediting Agency Status   | ADA-CADE: Good Standing CCNE: Good Standing NCATE: Good Standing NCA-HLC: Good Standing   |
| Has your institution had any pending or final action by a state agency in the past year to sanction, limit, suspend or terminate authorization or program approval? | No  |
| Sanction Agency   |   |
| Action  |   |
| Refund Policy   |   |
| Does the institution have a formal student refund policy?   | Yes   |

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| $\checkmark$ | Туре                    | Current | Previous |
|--------------|-------------------------|---------|----------|
|              | Full-Time Undergraduate | 5,878   | 5,474    |
|              | Part-Time Undergraduate | 1,525   | 1,533    |
|              | Full-Time Graduate      | 1,239   | 1,120    |
|              | Part-Time Graduate      | 1,103   | 1,606    |

| 4 | Туре                                   | Current | Previous |
|---|--|---------|----------|
|   | Certificate-Seeking Undergraduate      | 6       | 7        |
|   | Degree-Seeking Undergraduate           | 7,349   | 6,782    |
|   | Post-Baccalaureate Certificate-Seeking | 48      | 43       |
|   | Post-Baccalaureate Degree-Seeking      | 2,342   | 1,818    |

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|   | Total Entering Undergraduate Headcount |         |          |  |  |  |  |
|---|--|---------|----------|--|--|--|--|
| 4 | Туре                                   | Current | Previous |  |  |  |  |
|   | Full-Time Entering                     | 1,841   | 1,666    |  |  |  |  |
|   | Part-Time Entering                     | 239     | 307      |  |  |  |  |

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| Institutional Headcount  |  |  |
|--------------------------|--|--|
| Туре                     | Current  | Previous   |
| Full-Time Faculty        | 332  | 337  |
| Part-Time Faculty        | 73   | 125  |
| Full-Time Administration | 245  | 243  |
| Part-Time Administration | 57   | 49   |
| Full-Time Staff          | 171  | 182  |
| Part-Time Staff          | 24   | 25   |
| Student-Faculty Ratio    | 19.3   | 0  |
|                          | Type Full-Time Faculty Part-Time Faculty Full-Time Administration Part-Time Administration Full-Time Staff Part-Time Staff | TypeCurrentFull-Time Faculty332Part-Time Faculty73Full-Time Administration245Part-Time Administration57Full-Time Staff171Part-Time Staff24 |

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| С | Certificates & Degrees Awarded |         |          |  |  |  |  |  |
|---|--------------------------------|---------|----------|--|--|--|--|--|
| 4 | Туре                           | Current | Previous |  |  |  |  |  |
|   | Certificates Awarded           | 0       | 0        |  |  |  |  |  |
|   | Associate's Degrees Awarded    | 0       | 0        |  |  |  |  |  |
|   | Bachelor's Degrees Awarded     | 1,228   | 1,225    |  |  |  |  |  |
|   | Master's Degrees Awarded       | 496     | 532      |  |  |  |  |  |
|   | Specialist's Degrees Awarded   | 0       | 0        |  |  |  |  |  |
|   | Doctor's Degrees Awarded       | 17      | 10       |  |  |  |  |  |

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| D | Degree Programs Offered      |         |          |  |  |  |  |  |  |
|---|------------------------------|---------|----------|--|--|--|--|--|--|
| 4 | Туре                         | Current | Previous |  |  |  |  |  |  |
|   | Associate's Degree Programs  | 0       | 0        |  |  |  |  |  |  |
|   | Bachelor's Degree Programs   | 36      | 34       |  |  |  |  |  |  |
|   | Master's Degree Programs     | 19      | 19       |  |  |  |  |  |  |
|   | Specialist's Degree Programs | 0       | 0        |  |  |  |  |  |  |
|   | Doctor's Degree Programs     | 5       | 5        |  |  |  |  |  |  |

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| ( | Certificate Programs Offered   |         |          |  |  |  |  |  |  |
|---|--|---------|----------|--|--|--|--|--|--|
| 4 | Туре   | Current | Previous |  |  |  |  |  |  |
|   | Total number of certificates offered   | 38      | 38       |  |  |  |  |  |  |
|   | Of the total number of certificates, how many are Title IV eligible?   | 32      | 17       |  |  |  |  |  |  |
|   | This listing is provided for informational purposes only. The section lists Title IV eligible certificates, where the courses are not a subset of courses extracted from existing degree programs with 50% or more being courses specifically developed for the certificate program. |         | None     |  |  |  |  |  |  |

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Off Campus Activities - Branch Campuses

Location Name Status Opened Closed Address City State Country HC HC

None

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|   | Off Campus Activities - Additional Locations |          |                               |          |                        |                  |       |               |             |        |
|---|--|----------|-------------------------------|----------|------------------------|------------------|-------|---------------|-------------|--------|
| ٩ | I  | Location | Name                          | Status   | Address                | City             | State | Country       | Previous HC | New HC |
|   |  | In State | T. Rowe Price Investor Center | Inactive | 2220 Briargate Parkway | Colorado Springs | СО    | United States | None        | None   |

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| ( | Off Campus Activities - In State Course Locations |         |          |
|---|---|---------|----------|
| 4 | Туре  | Current | Previous |
|   | Number of Locations                               | 19      | 36       |
|   | Total Headcount of these Locations                | 100-499 | 541      |

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Off Campus Activities - Out of State & Out of US Course Locations

Location Name Status Opened Closed Address City State Country HC HC Prev Courses New Courses

None

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|   | Dual Credit   |         |          |
|---|---|---------|----------|
| 4 | Туре  | Current | Previous |
|   | Total Dual Credit Student Headcount   | 138     | 69       |
|   | Do any of your dual credit arrangements culminate in the granting of both a high school diploma and a college degree while the student is still enrolled in or has just graduated from high school? | No      | No       |
|   | Identify the maximum number of dual credits a student can receive   | N/A     |          |

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| 9        | Туре  |              |              |   |                  | Currer  |  |  |  |  |  |  |  |
|----------|---|--------------|--------------|---|------------------|---|--|--|--|--|--|--|--|
|          | Total Headcount in courses offered by Distance Education 1000-499 |              |              |   |                  |   |  |  |  |  |  |  |  |
|          | Total Headco  | unt in cours | es offered b | fered by Correspondence Education 10                              |                  |   |  |  |  |  |  |  |  |
| <b>✓</b> | Type Start Mo   |              | Modality     | CIP   | Program<br>Level | Additional Desc   |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 13. EDUCATION   | Certificate      | English as Second/Foreign Language (graduate)           |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 43. SECURITY AND PROTECTIVE SERVICES                              | Certificate      | Homeland Defense (graduate)                             |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 13. EDUCATION   | Certificate      | Instructional Technology (graduate)                     |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES              | Certificate      | Sexual Assualt Nurse Examiner (undergraduate)           |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES              | Certificate      | Holistic Nursing (graduate)                             |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 52. BUSINESS, MANAGEMENT, MARKETING, AND RELATED SUPPORT SERVICES | Certificate      | Management (graduate)                                   |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES              | Certificate      | Family Nurse Practitioner (post-master's)               |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 52. BUSINESS, MANAGEMENT, MARKETING, AND RELATED SUPPORT SERVICES | Certificate      | International Business (graduate)                       |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 13. EDUCATION   | Certificate      | Linguistically Diverse Education Endorsement (graduate) |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 52. BUSINESS, MANAGEMENT, MARKETING, AND RELATED SUPPORT SERVICES | Certificate      | Finance (graduate)                                      |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES              | Certificate      | Health Care Administration (graduate)                   |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 13. EDUCATION   | Certificate      | Gifted and Talented Endorsement (graduate)              |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 51.3801   | Doctor           | DNP Nursing Practice                                    |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES              | Certificate      | Forensic Nursing (graduate)                             |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES              | Certificate      | Gerontological Nursing (graduate)                       |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 52. BUSINESS, MANAGEMENT, MARKETING, AND RELATED SUPPORT SERVICES | Certificate      | Space Systems Management (graduate)                     |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 13. EDUCATION   | Certificate      | Special Education Endorsement                           |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 52. BUSINESS, MANAGEMENT, MARKETING, AND RELATED SUPPORT SERVICES | Certificate      | Project Management (graduate)                           |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 43. SECURITY AND PROTECTIVE SERVICES                              | Certificate      | Security Intelligence (graduate)                        |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 52. BUSINESS, MANAGEMENT, MARKETING, AND RELATED SUPPORT SERVICES | Certificate      | Marketing (graduate)                                    |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 14. ENGINEERING   | Certificate      | Systems Engineering (graduate)                          |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 52. BUSINESS, MANAGEMENT, MARKETING, AND RELATED SUPPORT SERVICES | Certificate      | Technology Management (graduate)                        |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 52. BUSINESS, MANAGEMENT, MARKETING, AND RELATED SUPPORT SERVICES | Certificate      | Public Management (graduate)                            |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES              | Certificate      | Nursing Education (graduate)                            |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 44. PUBLIC ADMINISTRATION AND SOCIAL SERVICE PROFESSIONS          | Certificate      | Nonprofit Fund Development or Nonprofit<br>Management   |  |  |  |  |  |  |  |
|          | Distance<br>Education   | 8/1/10       | Internet     | 13. EDUCATION   | Licensure        | Principal Licensure                                     |  |  |  |  |  |  |  |
|          | Distance  | 8/1/10       | Internet     | 43.0103 Criminal Justice/Law Enforcement                          | Master           | MCJ Criminal Justice                                    |  |  |  |  |  |  |  |

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| Distance<br>Education | 8/1/10 | Internet | 51.9999 Health Professions and Related Clinical<br>Sciences, Other | Bachelor    | BS Allied Health Completion   |
|-----------------------|--------|----------|--|-------------|---|
| Distance<br>Education | 8/1/10 | Internet | 52.02 Business Administration, Management and Operations           | Master      | MBA   |
| Distance<br>Education | 8/1/10 | Internet | 44.0401 Public Administration                                      | Master      | MPA   |
| Distance<br>Education | 8/1/10 | Internet | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES               | Certificate | Correctional Nursing (undergraduate)                                      |
| Distance<br>Education | 8/1/10 | Internet | 13. EDUCATION  | Certificate | Early Literacy (graduate)   |
| Distance<br>Education | 8/1/10 | Internet | 51.3801  | Bachelor    | RN to BSN   |
| Distance<br>Education | 8/1/10 | Internet | 14.0101 Engineering, General                                       | Master      | ME in Space Operations  |
| Distance<br>Education | 8/1/10 | Internet | 51.3801  | Master      | MSN Nurse Practitioner  |
| Distance<br>Education | 8/1/10 | Internet | 13.1001 Special Education and Teaching, General                    | Master      | MA in Special Education   |
| Distance<br>Education | 8/1/10 | Internet | 13.0401 Educational Leadership and<br>Administration, General      | Master      | MA in Leadership  |
| Distance<br>Education | 8/1/10 | Internet | 14.01 Engineering, General   | Master      | ME in Engineering Management, Space<br>Operations, or Systems Engineering |
| Distance<br>Education | 8/1/10 | Internet | 13.0301 Curriculum and Instruction                                 | Master      | MA in Curriculum and Instruction  |
| Distance<br>Education | 8/1/10 | Internet | 13. EDUCATION  | Certificate | Business English (graduate)   |
| Distance<br>Education | 8/1/10 | Internet | 52. BUSINESS, MANAGEMENT, MARKETING, AND RELATED SUPPORT SERVICES  | Certificate | Business Administration (graduate)  |
| Distance<br>Education | 8/1/10 | Internet | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES               | Certificate | Disaster Public Health (graduate)   |
| Distance<br>Education | 8/1/10 | Internet | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES               | Certificate | Disaster Public Health (undergraduate)                                    |
| Distance<br>Education | 8/1/10 | Internet | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES               | Certificate | Correctional Nursing (graduate)   |
| Distance<br>Education | 8/1/10 | Internet | 43.0103 Criminal Justice/Law Enforcement<br>Administration         | Certificate | Criminal Justice (graduate)   |
| Distance<br>Education | 8/1/10 | Internet | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES               | Certificate | Adult Nurse Practitioner (post-master's)                                  |
| Distance<br>Education | 8/1/10 | Internet | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES               | Certificate | Holistic Nursing (undergraduate)  |
| Distance<br>Education | 8/1/10 | Internet | 51. HEALTH PROFESSIONS AND RELATED CLINICAL SCIENCES               | Certificate | Forensic Nursing (undergraduate)  |
| Distance              | 8/1/10 | Internet | 43. SECURITY AND PROTECTIVE SERVICES                               | Certificate | Homeland Security (undergraduate)   |

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| Contractual Arrangements |   |            |              |       |                 |                                      |                  |   |                   |           |
|--------------------------|---|------------|--------------|-------|-----------------|--------------------------------------|------------------|---|-------------------|-----------|
| V                        | Entity  | Accreditor | Relationship | State | Country         | CIP                                  | Program<br>Level | Additional Desc   | Effective<br>Date | Headcount |
|                          | MEIA in India                                 | None       | No           | n/a   | India           | 14.1901<br>Mechanical<br>Engineering | Master           | on-site in India + online for<br>Master's of Engineering in<br>information assurance                    | 8/1/11            | 1-99      |
|                          | Yeungjin<br>College, Daegu<br>English Village | None       | No           | n/a   | Korea,<br>South | 13. EDUCATION                        | Specialist       | UCCS develops curriculum and<br>recruits teachers who teach<br>English for 1+ years at Daegu<br>Village | 10/31/07          | None      |

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| Consortial Arrangements |   |             |                  |   |                  |   |            |                   |           |  |  |  |
|-------------------------|---|-------------|------------------|---|------------------|---|------------|-------------------|-----------|--|--|--|
| <b>V</b>                | Entity  | State Count |                  | CIP   | Program<br>Level | Additional Desc                                       | Accreditor | Effective<br>Date | Headcount |  |  |  |
|                         | Beth-El and UN-<br>Omaha Medical Lab<br>Science | NE          | United<br>States | 51.9999 Health Professions and<br>Related Clinical Sciences,<br>Other | Bachelor         | one year of medical lab<br>science program            | NCA-HLC    | 8/1/10            | 1-99      |  |  |  |
|                         | Beth-El with Trinidad,<br>Otero, and Lamar      | СО          | United<br>States | 51.3801   | Bachelor         | associate-to-bachelor<br>degree completion<br>program | NCA-HLC    | 10/27/10          | 1-99      |  |  |  |

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Report Assistance: Lil Nakutis - lnakutis@hlcommission.org - 800-621-7440 x113 Technical Support: aidu@hlcommission.org Contents ©2011 Higher Learning Commission

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# The Higher Learning Commission

University of Colorado at Colorado Springs Annual Institutional Data Update (AIDU) System 2010 Annual Institutional Data Update

#### Financial Information

#### Instructions

Direct questions regarding this section to Michael Seuring at 800-621-7440 x123 or <a href="mseuring@hlcommission.org">mseuring@hlcommission.org</a>

Please complete all questions.

| Туре  | Current | Previous |
|---|---------|----------|
| Ending month of fiscal year   |         | June     |
| Last Completed Audit Year (example 2010)  |         | 2009     |
| Did you receive your last completed audit within 6 months of the close of your fiscal year? |         | Yes      |
| Was your most recent financial audit UNQUALIFIED?   |         | Yes      |

#### Composite Financial Index

#### Instructions

Direct questions regarding this section to Michael Seuring at 800-621-7440 x123 or mseuring@hlcommission.org

To complete this section, utilize your last complete fiscal year audit.

- Guidelines and illustrations regarding the financial ratios for public institutions are found in <u>Strategic Financial Analysis for Higher Education</u>, 7th ed.
- A worksheet for calculating Composite Financial Index can be downloaded via the following link:

### Financial Worksheet

- Note all strength factors are limited to a scale of -4 to 10.
- Viability strength factor is set to 10 when there is no long term debt.
- For all entries, if a corresponding number does not apply, enter 0 (zero). Blank entries will not be accepted.

There are four tabs in the data entry window for each year. Be sure to enter all information.

| FYE (Page 1 of 1)   |   | 2010      |      |      |      | 2009      |       |      |       |  |  |
|---|---|-----------|------|------|------|-----------|-------|------|-------|--|--|
| Primary Reserve Ratio Calculation                                       |   | Data      | Str  | Wt   | CFI  | Data      | Str   | Wt   | CFI   |  |  |
| Institution unrestricted net assets                                     |   | 683,344   |      |      |      | 555,038   |       |      |       |  |  |
| Institution expendable restricted net assets                            | + | 303,706   |      |      |      | 284,012   |       |      |       |  |  |
| Component Unit (C.U.) unrestricted net assets                           | + | 66,918    |      |      |      | 49,486    |       |      |       |  |  |
| C.U. temporary restrict net assets                                      | + | 471,431   |      |      |      | 428,149   |       |      |       |  |  |
| C.U. net investment in plant  | - | 83        |      |      |      | 2,697     |       |      |       |  |  |
| Numerator Total   |   | 1,525,316 |      |      |      | 1,313,988 |       |      |       |  |  |
| Institution operating expenses  |   | 2,285,433 |      |      |      | 2,184,317 |       |      |       |  |  |
| Institution nonoperating expenses                                       | + | 49,323    |      |      |      | 45,620    |       |      |       |  |  |
| Elimination of inter-entity amounts                                     | + | 0         |      |      |      | 0         |       |      |       |  |  |
| C.U. total expenses   | + | 105,901   |      |      |      | 101,366   |       |      |       |  |  |
| Denominator Total   |   | 2,440,657 |      |      |      | 2,331,303 |       |      |       |  |  |
| Primary reserve ratio (p. 58*)  | / | 0.625     | 4.70 | 0.35 | 1.65 | 0.564     | 4.24  | 0.35 | 1.48  |  |  |
| Net Operating Revenue Ratio Calculation                                 |   |           |      |      |      |           |       |      |       |  |  |
| Institution operating income (loss)                                     |   | -131,875  |      |      |      | -95,200   |       |      |       |  |  |
| Institution net nonoperating revenues                                   | + | 348,728   |      |      |      | 51,724    |       |      |       |  |  |
| C.U. change in unrestricted net assets                                  | + | 17,432    |      |      |      | -21,927   |       |      |       |  |  |
| Elimination of inter-entity amounts                                     | + | 0         |      |      |      | 0         |       |      |       |  |  |
| Numerator Total   |   | 234,285   |      |      |      | -65,403   |       |      |       |  |  |
| Institution operating revenues  |   | 2,153,558 |      |      |      | 2,089,117 |       |      |       |  |  |
| Institution nonoperating revenues                                       | + | 398,051   |      |      |      | 97,344    |       |      |       |  |  |
| C.U. total unrestricted revenues  | + | 119,759   |      |      |      | 75,763    |       |      |       |  |  |
| Elimination of inter-entity amounts                                     | + | 0         |      |      |      | 0         |       |      |       |  |  |
| Denominator Total   |   | 2,671,368 |      |      |      | 2,262,224 |       |      |       |  |  |
| Net Operating Revenue ratio (p. 86*)                                    | / | 0.088     | 6.77 | 0.10 | 0.68 | -0.029    | -1.00 | 0.10 | -0.10 |  |  |
| Return on Net Assets ratio calculation                                  |   |           |      |      |      |           |       |      |       |  |  |
| Change in net assets plus C.U. change in net assets                     |   | 337,375   |      |      |      | -96,660   |       |      |       |  |  |
| Elimination of inter-entity amounts                                     | + | 0         |      |      |      | 0         |       |      |       |  |  |
| Divided by total net assets + C.U. total net assets (beginning of year) |   | 3,226,085 |      |      |      | 2,888,710 |       |      |       |  |  |

| Return on Net Assets ratio (p. 74*)                                    | / | 0.105     | 5.25 | 0.20 | 1.05 | -0.033    | -1.00 | 0.20 | -0.20 |
|--|---|-----------|------|------|------|-----------|-------|------|-------|
| Viability ratio calculation  |   |           |      |      |      |           |       |      |       |
| Numerator - Expendable net assets (from Primary Reserve Numerator)     |   | 1,525,316 |      |      |      | 1,313,988 |       |      |       |
| Institution long-term debt (total project-related debt)                |   | 1,307,503 |      |      |      | 1,079,865 |       |      |       |
| C.U. long-term debt (total project-related debt)                       | + | 290,774   |      |      |      | 279,514   |       |      |       |
| Denominator - Total Long-term + C.U. debt (total project-related debt) |   | 1,598,277 |      |      |      | 1,359,379 |       |      |       |
| Viability ratio (p. 64*)   | / | 0.954     | 2.29 | 0.35 | 0.80 | 0.967     | 2.32  | 0.35 | 0.81  |
| Total-Composite Financial Indicator Score (CFI)                        |   |           |      |      | 4.2  |           |       |      | 2.0   |

Created By Solo Group, Inc.

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